Board Strategy Retreat

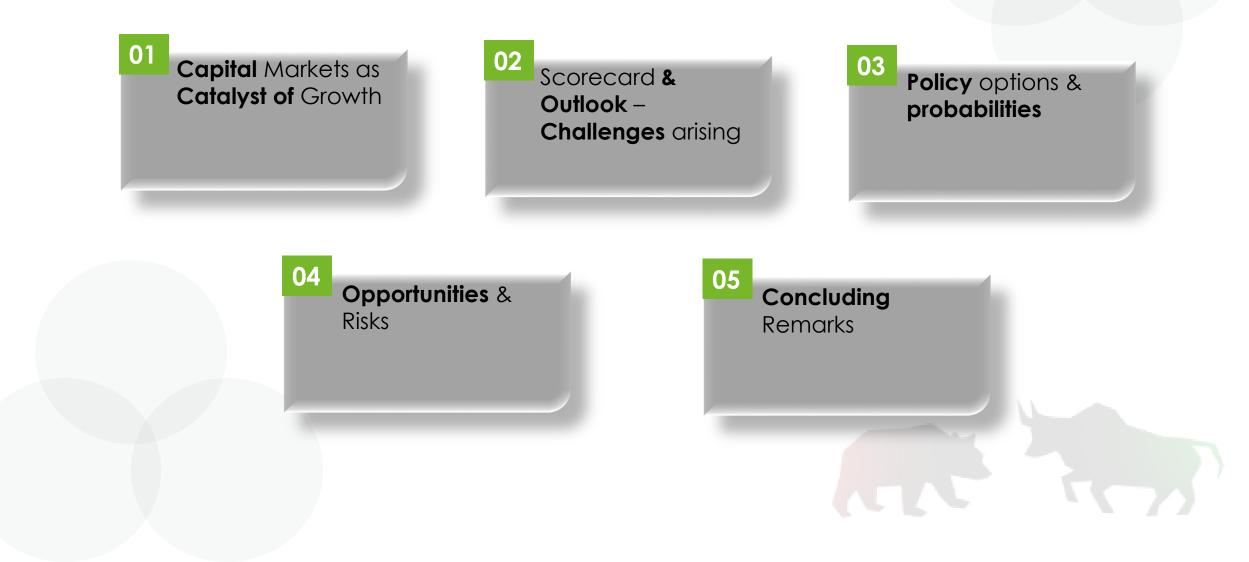


Presented by Bismarck Rewane January 11, 2024





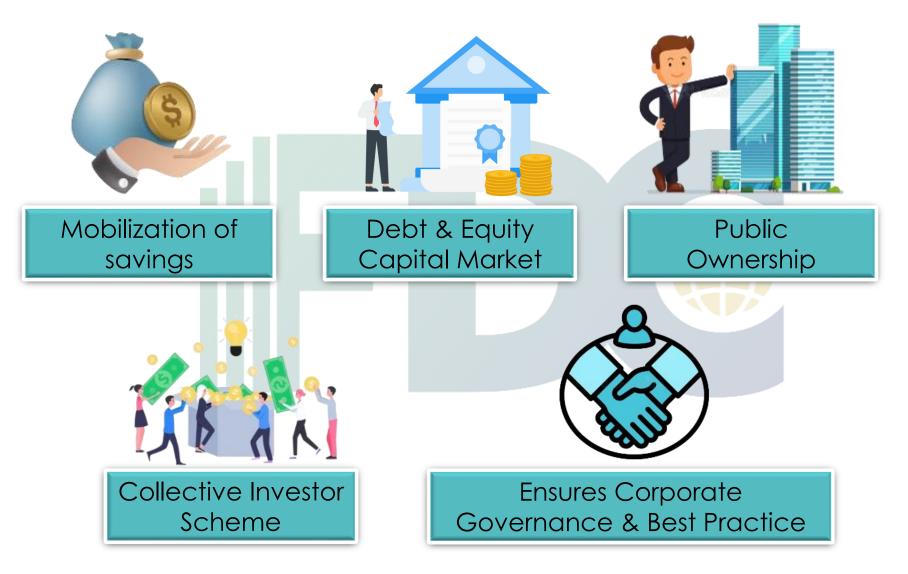
OUTLINE





- Pioneer market operator in Nigeria
- A self-regulatory organization
- Recently demutualized from a non-for-profit organization
- Largest investor in CSCS
- Other subsidiaries include
 - Nigerian Exchange Itd
 - NGX Regulation Itd
 - NGX Real Estate Itd

GOALS OF AN EXCHANGE



NGX – FROM A FRINGE PLAYER TO A DOMINANT PLAYER

- NGX has transitioned from a Lagos-based fringe player to a global player
- From a member-owned not-for-profit entity to a demutualized profit making entity

From NSE to NGX

• Established in Lagos in 1961

 Changed from a member-owned not-forprofit entity to a demutualized profit making entity

From one to three operating Nigerian Exchange Limited (NGX), NGX Regulation Limited From one to multiple (NGX REGCO), indices NGX Real Estate Limited All-Share Index (ASI) (NGX RELCO), NGX 30 NGX 50 NGX Banking ٠ NGX Consumer Goods. . NGX Industrial, etc.

From one to multiple asset

- classes Equities,
- Fixed income,
- Exchange traded funds (ETFs),
 - Derivatives
 - Green bonds

Infrastructure bond, etc

THE ROLE OF THE CAPITAL MARKETS

• It also serves as a veritable engine of growth and expansion.



STOCK MARKET IS A MARKET FOR VALUE AND GROWTH

An investment platform for those who are risk-lovers



- Listed companies are more transparent (theoretically) than private companies
 - Due to regulatory control
- Disclosure and governance requirements
 - The stock price is the present value of future earnings
 - Dividend



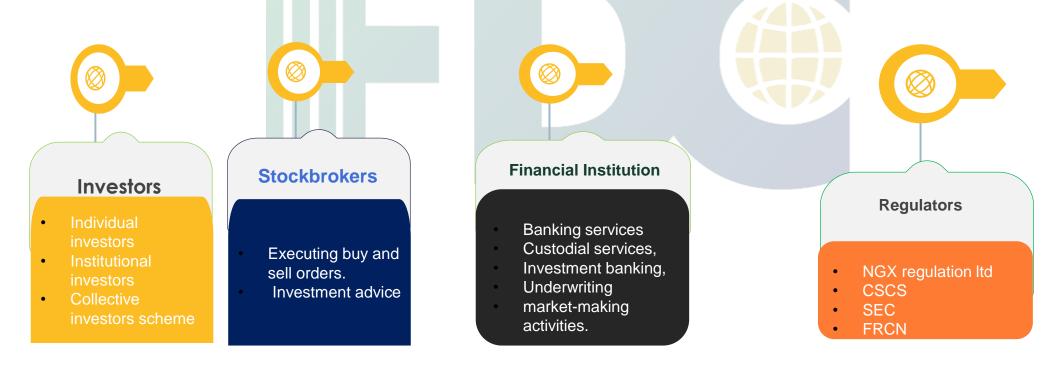
- Capital appreciation
- Growth stock
- Value stock

KEY PLAYERS IN THE EQUITIES MARKET

• The stock market is a dynamic and complex arena where various players participate in buying,

selling, and trading securities.

• It helps create an environment that fosters trust, transparency, and efficiency within the market



Nigerian Capital Market



COMPONENTS OF THE CAPITAL MARKET

• The capital market encompasses various entities and instruments that channel funds to productive sectors



NIGERIAN STOCK EXCHANGE – MARKET DEPTH IS SHALLOW



- This is indicative of high concentration power
- Heightens the market risk
- Lowers the investor confidence

Companies	Market Cap (N'trn)	ΡΑΤ	Total Tax Paid	Dividend Paid
Airtel Africa	N7.52trn	(N9.7bn)	N134.6bn	N92.5bn
MTN Nigeria	N6.19trn	N147bn	N85bn	N320.8bn
Dangote Cement	N5.74trn	N227.5bn	N127bn	N337bn
BUA Foods	N3.74trn	N105.6bn	N5.78bn	N81bn
BUA Cement	N3.45trn	N76bn	N9.68bn	N94.8bn
Total	N26.64trn	N546.4bn	N362.06bn	N926bn

 Top five capitalized stocks on NGX pay a huge sum of N362bn and N926bn as tax and dividend respectively

NIGERIA VS. JOHANNESBURG

TOP FIVE STOCKS ON NGX

Companies	Sector	Market Cap	
Airtel Africa	Telecommun ications	\$8.2bn	
MTN Nigeria	Telecommun ications	\$6.77bn	VS
Dangote Cement	Cement	\$6.28bn	
BUA Foods	Food	\$4.09bn	
BUA Cement	Cement	\$3.77bn	
Total		\$29.11bn	

TOP FIVE STOCKS ON JSE

Companies	Sector	Market Cap
Naspers	Retail	\$29bn
First Rand	Diversified Financial sector	\$21.5bn
Standard Bank Group	Banking	\$18.5bn
Capitec Bank Holdings	Banking	\$12.2bn
Anglo American Plantinum	Materials	\$12bn
Total		\$93.2bn

• Top five stocks in the Johannesburg stock market have a total market cap of \$93.2bn



PEER COMPARISON- FIVE YEAR TREND

	5-year avg Growth	2023
S&P 500	16.17%	26.29%
Shanghai SE	4.46%	-3.70%
NGX	20.37%	45.90%
Johannesburg SE	8.33%	5.26%
Ghana SE	6.76%	28.08%
Nairobi SE	-2.68%	-10.44%

Nigerian equities market outperforms

others

Performance boosted by new listings of

capitalised stocks, policy reforms & lower

interest rates

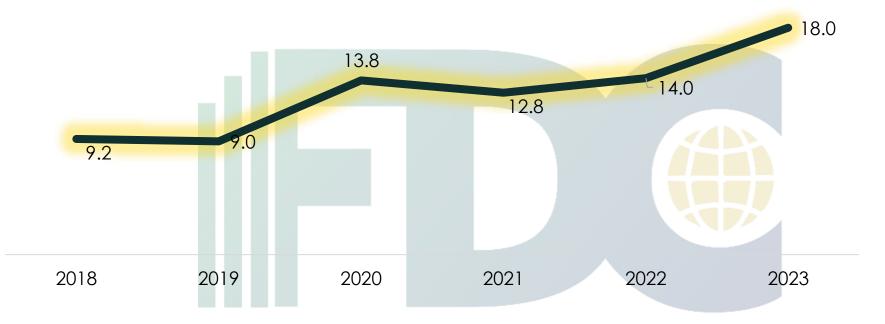
MARKET CAP IN THE LAST 5-YEARS – PEER COMPARISON

Country	2019	2023	% Change
Nigeria	\$35.81 bn	\$67.82 bn	89.39
South Africa	\$1.25 trn	\$1.23 trn	-1.6
Indonesia	\$522.63 bn	\$662.08bn	26.7

- Nigeria's market cap is small relative to its peers
- Primarily due to
 - Poor investment culture
 - Rent seeking subsidy-obsessive economy

INTEGRATION OF THE NGX TO THE NIGERIAN ECONOMY

Stock Market Capitalization (% of GDP)



- Stock market cap as a % of GDP is minimal
- The NGX is not well integrated with the economy

NIGERIA AND ITS PEERS

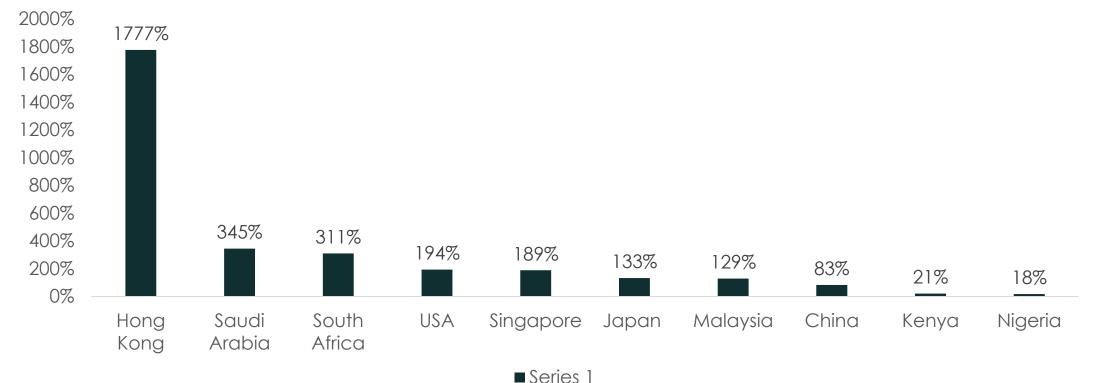
- Nigeria ranks 60th out of 67 global stock markets
- Ranks 8th out of 11 markets in Africa
- A well-integrated market shares in the prosperity of its economy

S/N	Countries	Stock Market Capitalization (% of GDP
1	Hong Kong	1,777%
2	Saudi Arabia	345%
3	South Africa	311%
4	USA	194%
5	Singapore	189%
6	Japan	133%
7	Malaysia	129%
8	China	83%
9	Kenya	21%
10	Nigeria	18%

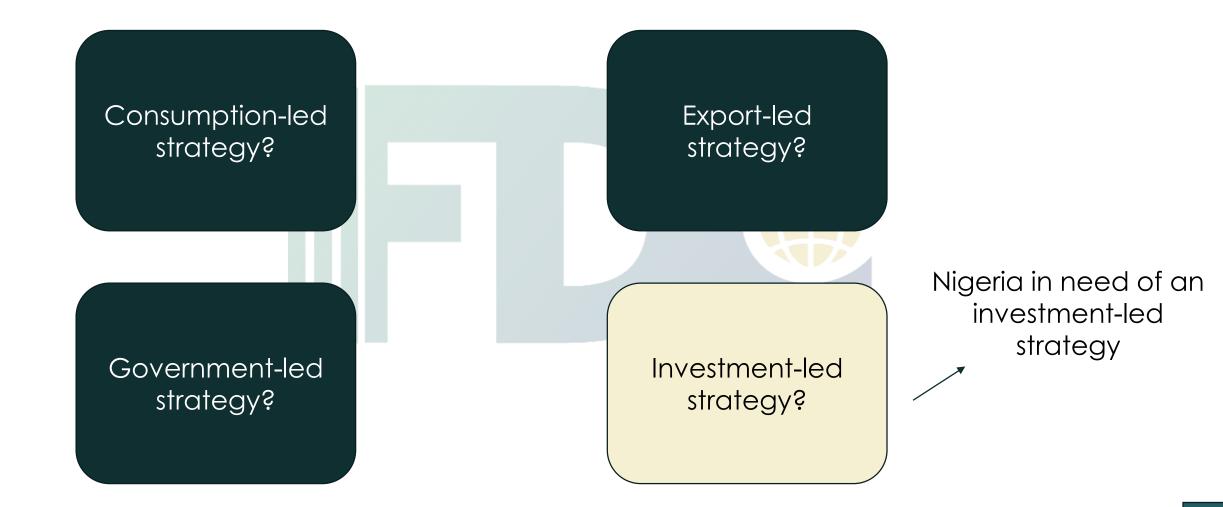
NIGERIA AND ITS PEERS

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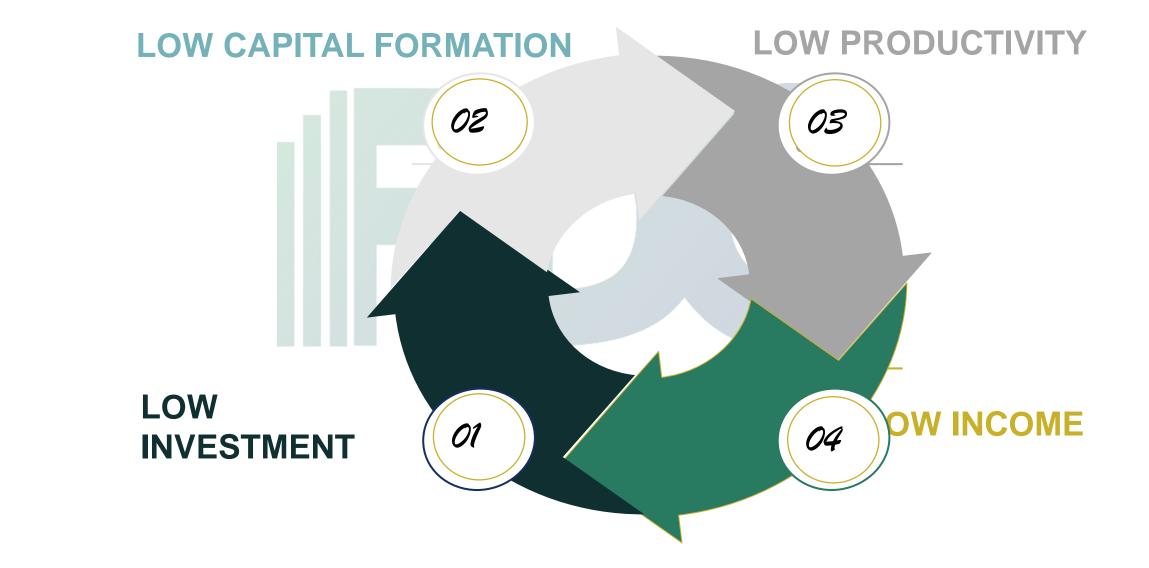
Market Capitalization as a % of GDP



WHAT GROWTH STRATEGY?



LOW INVESTMENT AND LOW PRODUCTIVITY ARE TWO SIDES OF THE SAME COIN

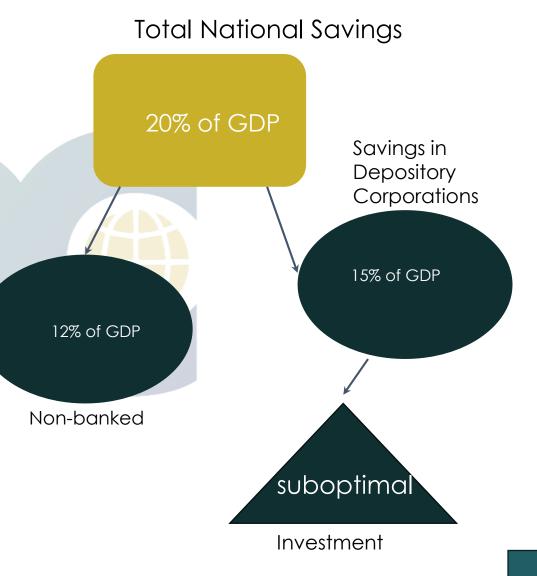


AT EQUILIBRIUM, SAVINGS = INVESTMENT

- A fundamental macroeconomic accounting identity is that planned savings equals planned investment
- Savings is a function of income and interest rates
- Total national savings is 20% of total GDP

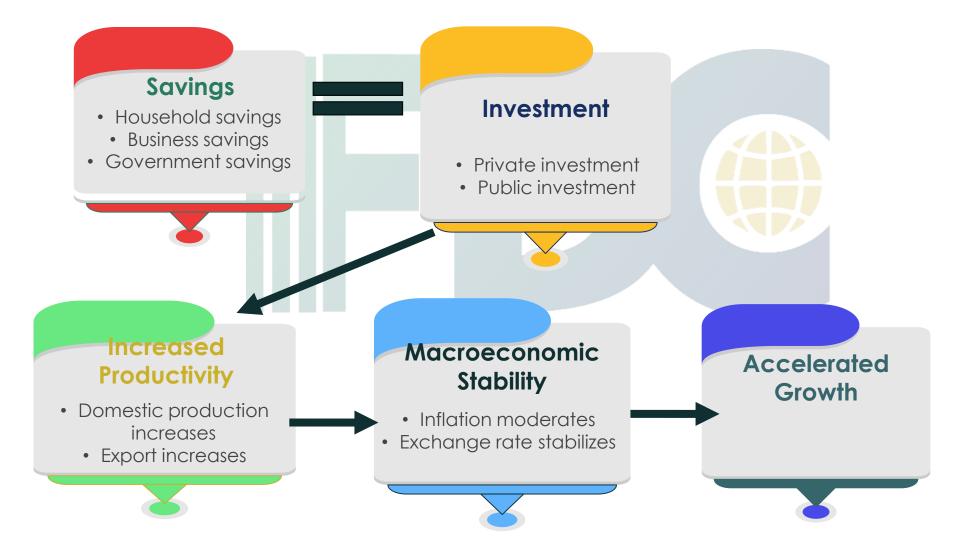


Savings 📫 investment 🖬 disequilibrium



NO SAVINGS, NO INVESTMENT, NO GROWTH

• Countries with low savings are known for low investment and constrained growth

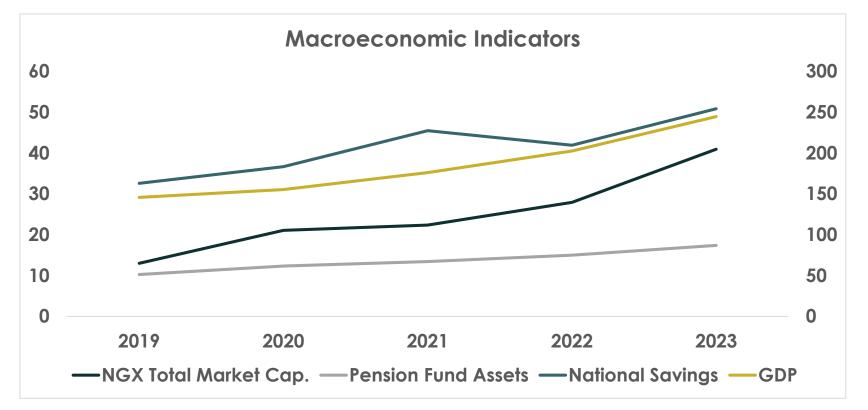


CORRELATION – NATIONAL SAVINGS VS MARKET CAP

	Gross national	Market Capitalization (%)
Hong Kong	23.094	1262
Saudi Arabia	33.35	345
Singapore	40.097	189
China	44.046	83
Qatar	60.427	70.4
South Africa	13.53	311
USA	16.34	194
Kenya	12.91	14.9
Zambia	36.775	15.34
Nigeria	20.78	18

- National savings contribute to the pool of
- funds availa<mark>ble for inv</mark>estment
- Developed economies typically have larger
- and more mature stock markets

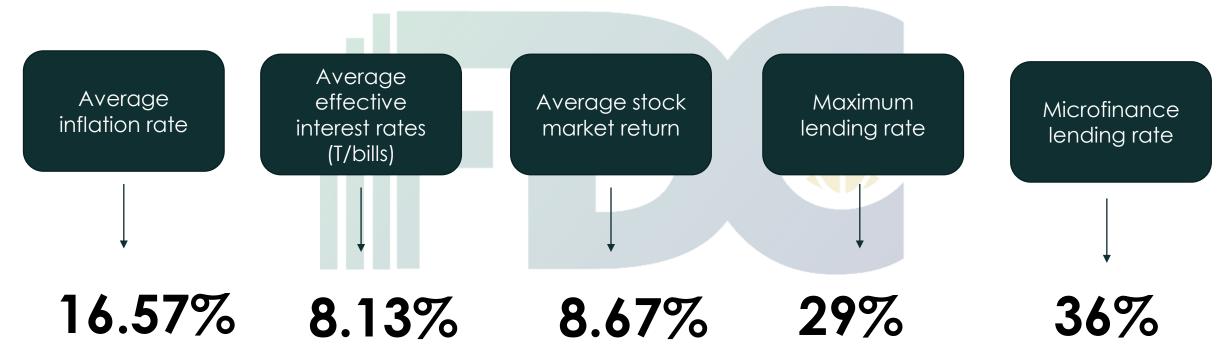
INTEGRATION OF THE NGX TO THE NIGERIAN ECONOMY



- Positive correlation between Nigeria's GDP, national savings and NGX market capitalization over the last 5 years

INVESTMENT CLIMATE IN NIGERIA

- Over the years, the gap between the rate of inflation and interest rates has been wide
- In the last 5 years



- Investment is dependent on the level of
- confidence in the economy
- Investor confidence in Nigeria is low
- Primarily due to
 - Low sovereign credibility
 - Poor foreign exchange market structure

Foreign Portfolio (\$'mn; Equities) 5000 4657.55 4500 4000 3637.31 3500 3000 2362.73 2500 1893.19 2000 1500 55.12 1000 **2**06.54 56.57 318.92 500 $\left(\right)$ 2015 2016 2017 2018 2019 2023 2020 2022 —Foreign Portfolio (\$'mn; Equities)

Share of portfolio investments in equities

	Foreign (%)	Domestic (%)
2022	16.67	83.33
2023	11.22	88.78

HOW WILL INVESTMENT INCREASE?



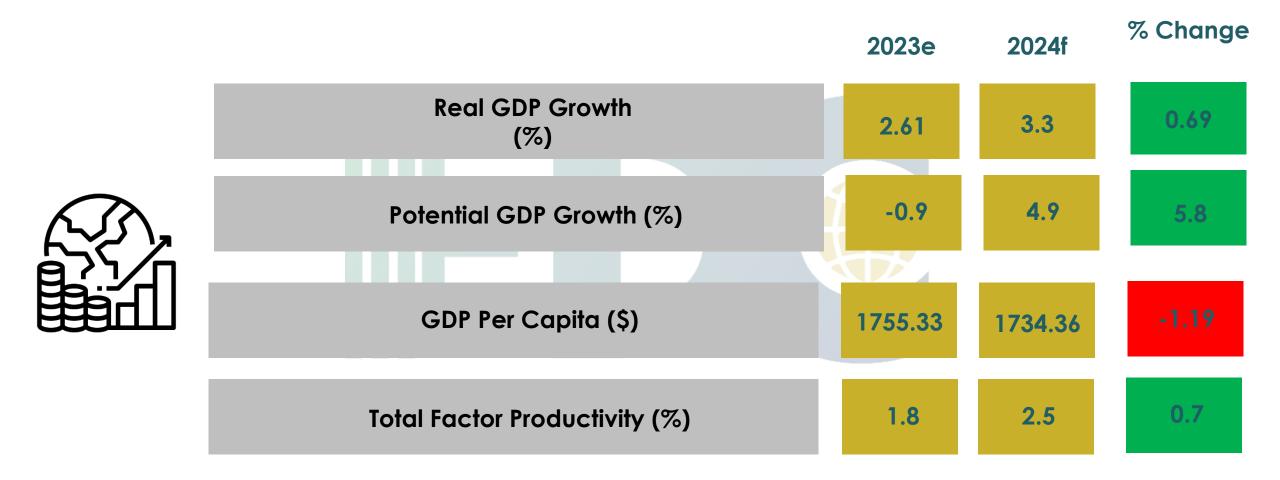


Increase interest rates

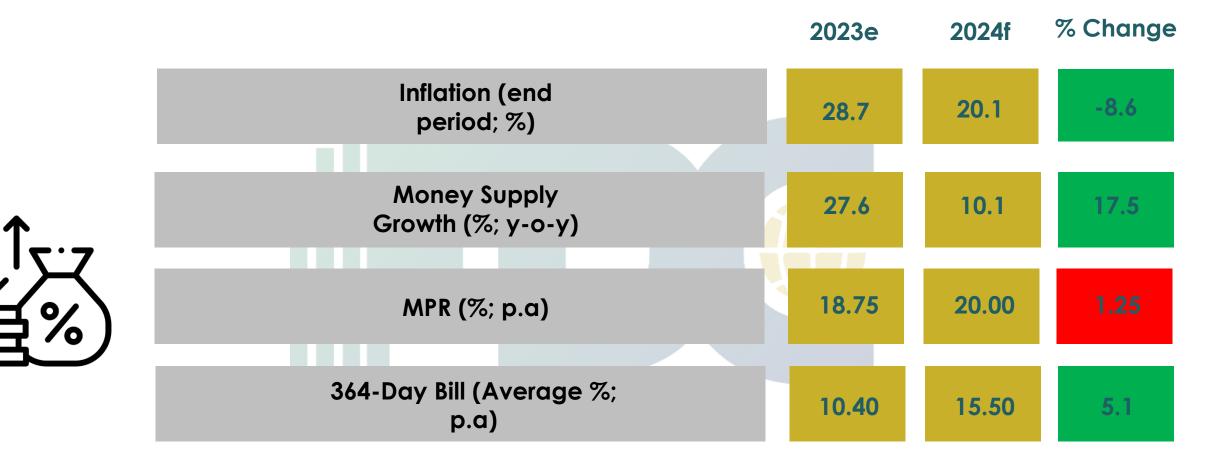
Scorecard & Outlook – Challenges Arising



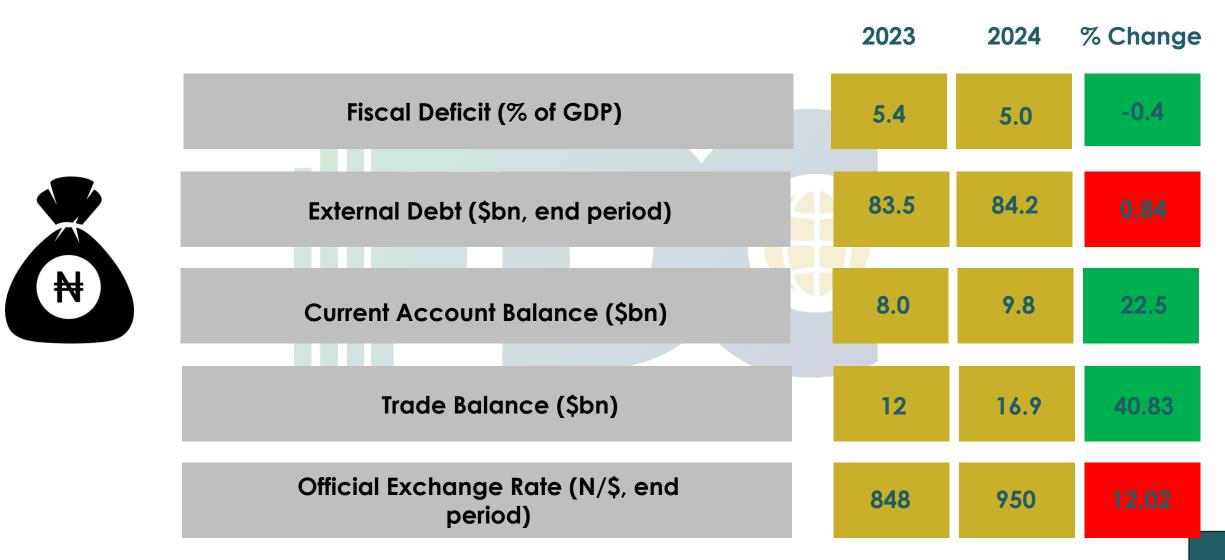
SNAPSHOT OF THE NIGERIAN ECONOMY



SNAPSHOT OF THE NIGERIAN ECONOMY



SNAPSHOT OF THE NIGERIAN ECONOMY





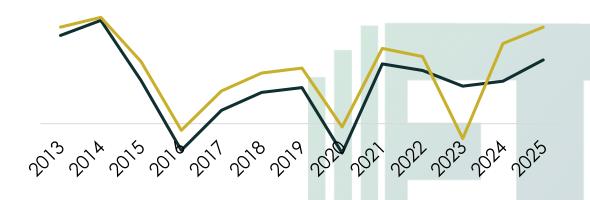
- The Nigerian economy is growing below its potential
- Primarily due to the underutilization of its resources
- Structural bottlenecks and market inefficiencies are limiting economic growth
- High money supply saturation, naira depreciation and increased energy costs fueling inflationary pressures
- Policy inconsistencies supporting low investor confidence in Nigeria
- Naira depreciating despite a positive current account balance
- Mainly due to large encumbrances on the foreign reserves and constrained inflows
- Reduced fiscal pressures as subsidy reduction lowers fiscal deficit

SUB-OPTIMAL GDP GROWTH

Real Vs Potential Growth (%)

---Real GDP Growth (%) ---Potential GDP Growth (%)

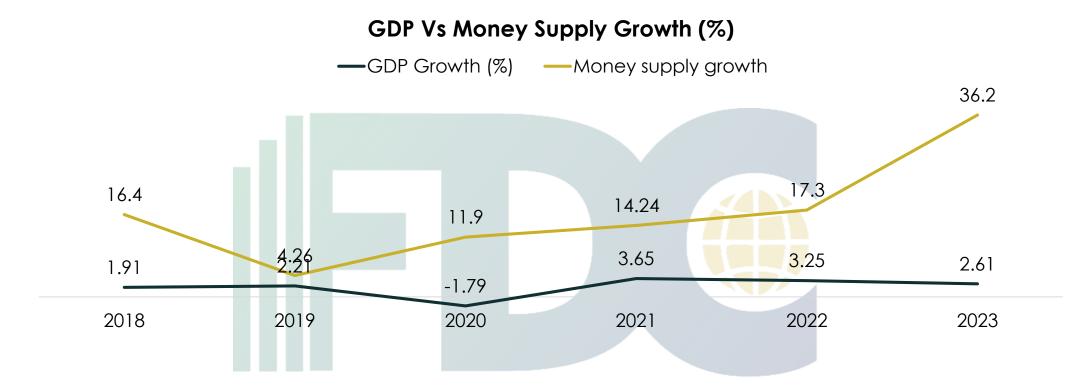
Labour & Factor Productivity Growth(%)



- Positive GDP Growth but suboptimal
- Primarily due to
 - Structural bottlenecks & market inefficiencies
 - Policy inconsistencies and lags
 - Underutilization of resources

20132014201520162017201820192020202021202220232024

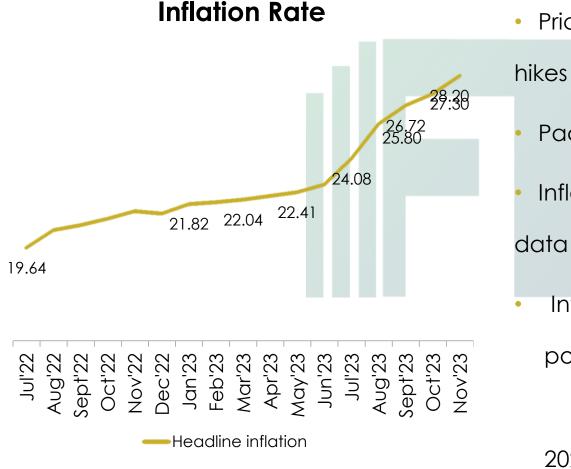
MONEY SUPPLY VS GDP GROWTH



- Money supply growth is outstripping GDP growth
- Leading to demand-pull inflation
- Credit expansion to private & government sectors supporting money supply growth

NIGERIA'S INFLATION IS ENTRENCHED

Nigeria's inflation is largely structural



Price pressures have constantly increased amid policy rate

- Pace of inflation heightened after policy changes
- Inflation expectations are more important than historical

Inflation expectations are unanchored due to monetary

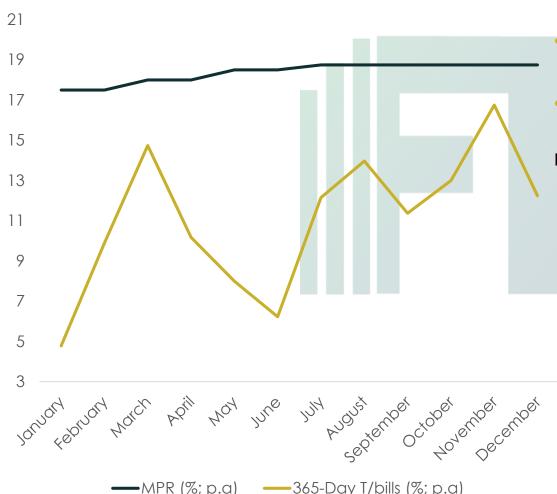
policy lag (recognition lag)

2023

MPC meeting postponed twice in four months in

CBN SHIFTING TO ORTHODOXY

MPR vs 365-day T/bills



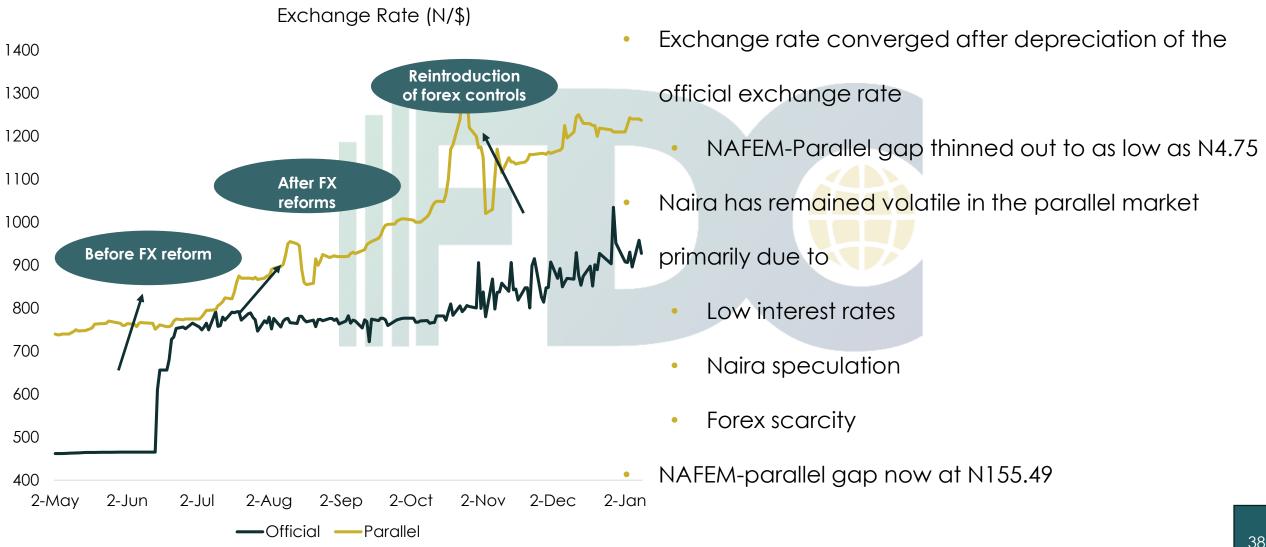
- Effective interest rates were delinked from the policy rates
 - Primarily due to increased money supply saturation
- CBN now employing orthodox monetary tools for liquidity
 management
 - Issued OMO three times in Q4'23 & one in January
 - Removed N2bn CAP on Standing Deposit Facility (SDF)
 - Suspended all forms of intervention programs

STRUCTURE OF NIGERIAN FOREX MARKET

• The Nigerian forex market is characterized by:



NAIRA VOLATILITY



WHAT IS THE TRUE VALUE OF THE NAIRA?

Official Market

Purchasing Power Parity Jan-24 =N= US \$ PPP ('=N=/US\$) 300 Bottle of Pepsi (50cl) 0.76 394.74 347.93 Beer (60cl) 755 2.17 1226.77 Hamburger (Burger King) 6,600 5.38 600.00 Indomie (1 unit) 300 0.50 Nestle Bottled Water (60cl 1 unit) 150 0.32 468.75 1,500 1.78 **Big Loaf Bread** 842.70 25000.00 1320.00 Corrola (2023 Model) 33,000,000 Irish Spring Soap (1 cake) 900 1.16 775.86 1063.22 Chicken Breasts (1 kg) 3,700 3.48 5,500 5.00 1100.00 Trolley Peak evaporated milk (pack of 12) 9,000 12.96 694.44 Uncle Ben's rice (5.44kg 1 pack) 15,550 24.66 630.58 Eggs (30 large eggs) 3.000 3.20 937.50 800.19 Average PPP Naira Price at NAFEM 1089.51 PPP (%) -26.56% **Decision: Naira is** Undervalued Spot Rate (Parallel) 1,245 Outcome: Compared to NAFEM rate of N1089.51/\$1, the Naira is undervalued by 26.56%

Naira is undervalued by 26.56 at t NAFEM rate N1089.51/\$

	Purchasing Power Parity			
			Jan-24	
		=N=	US \$	PPP ('=N=/US\$)
	Bottle of Pepsi (50cl)	300	0.76	394.74
	Beer (60cl)	755	2.17	347.93
d	Hamburger (Burger King)	6,600	5.38	1226.77
	Indomie (1 unit)	300	0.50	600.00
the	Nestle Bottled Water (60cl 1 unit)	150	0.32	468.75
of	Big Loaf Bread	1,500	1.78	842.70
of	Corrola (2023 Model)	33,000,000	25000.00	1320.00
	Irish Spring Soap (1 cake)	900	1.16	775.86
	Chicken Breasts (1 kg)	3,700	3.48	1063.22
	Trolley	5,500	5.00	1100.00
	Peak evaporated milk (pack of 12)	9,000	12.96	694.44
	Uncle Ben's rice (5.44kg 1 pack)	15,550	24.66	630.58
	Eggs (30 large eggs)	3,000	3.20	937.50
	Average PPP			800.19
	Naira Price at Parallel market			1245.00
	PPP (%)			
	Decision: Naira is		Undervalued	-35.73%
	Spot Rate (Parallel)			
Outcome: Compared to Parallel rate of N1245/\$1, the Naira is Undervalued by 35.7				

Parallel Market

Naira is undervalued by 35.73% at the parallel market rate of N1,245/\$

Parallel Market Hamburger PPP NAFEM Rate Rate N1089.5 N1,245/ N800.19/ N1226.8/\$ \$ 1/\$ \$

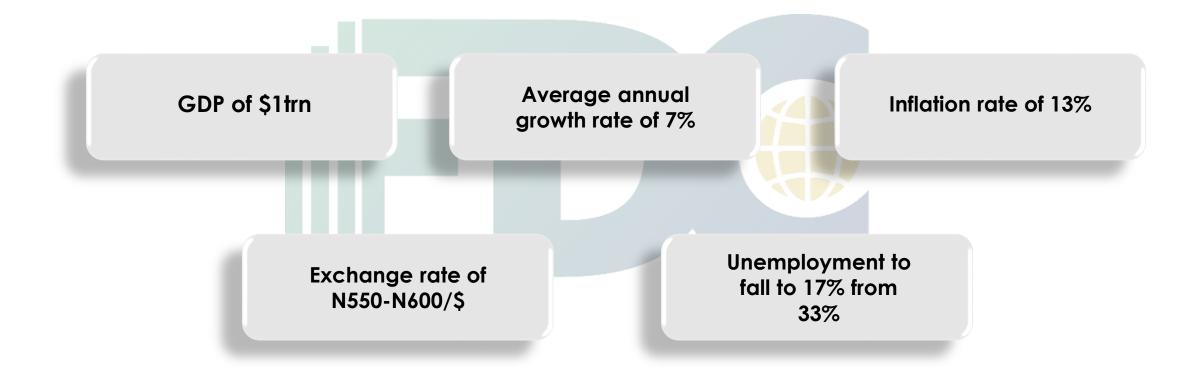
What Next?

Policy Options & Probability



BROAD MACROECONOMIC OBJECTIVES

Economic Destination by 2030



WHAT NEXT - POLICY SCENARIOS

Limp along

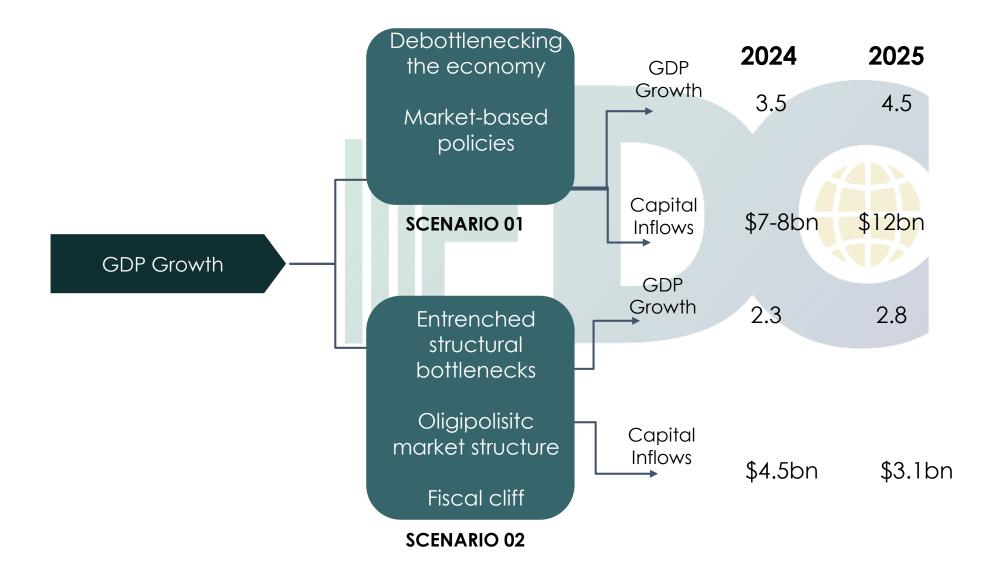
Policy Reforms

- Institutional reform
 - Autonomy of the CBN
 - Transparency in NNPC
- Market reforms
 - Clear exchange rate management framework
 - Wholesale Dutch auction
- Fiscal consolidation
 - Gradual elimination of subsidies (PMS & Electricity)
 - Increase tax to GDP ratio
- IMF policy support program and rescheduling of external debt
- Minimum wage review

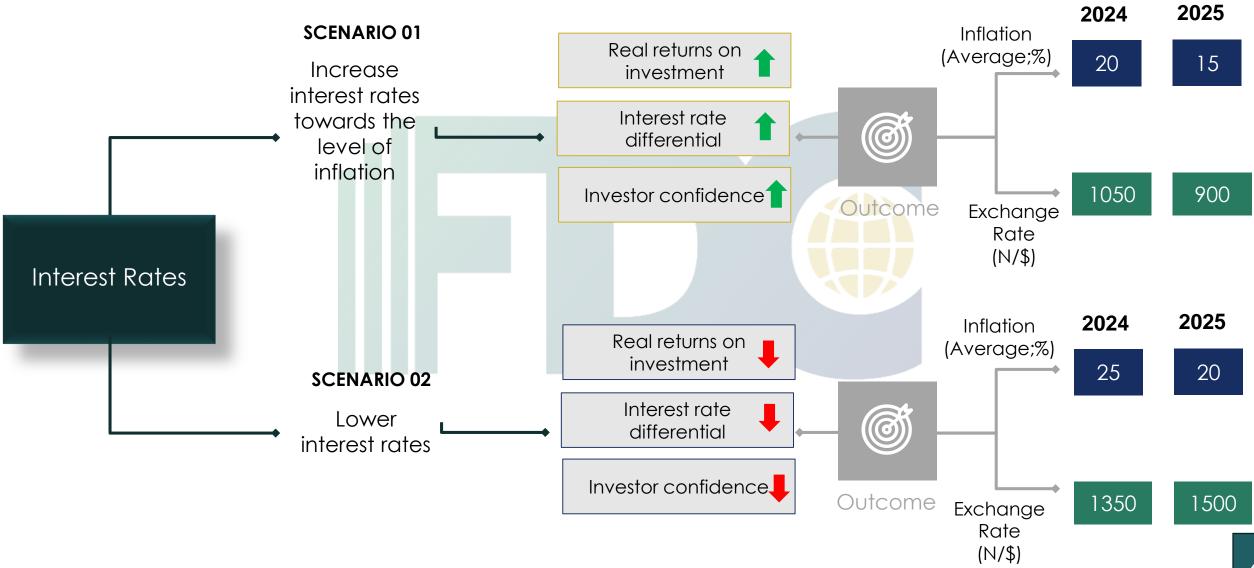
Political soundbites and less action

- Oligarchy
- Low interest rates
- Fiscal cliff

SCENARIO ANAYLSIS - GDP GROWTH

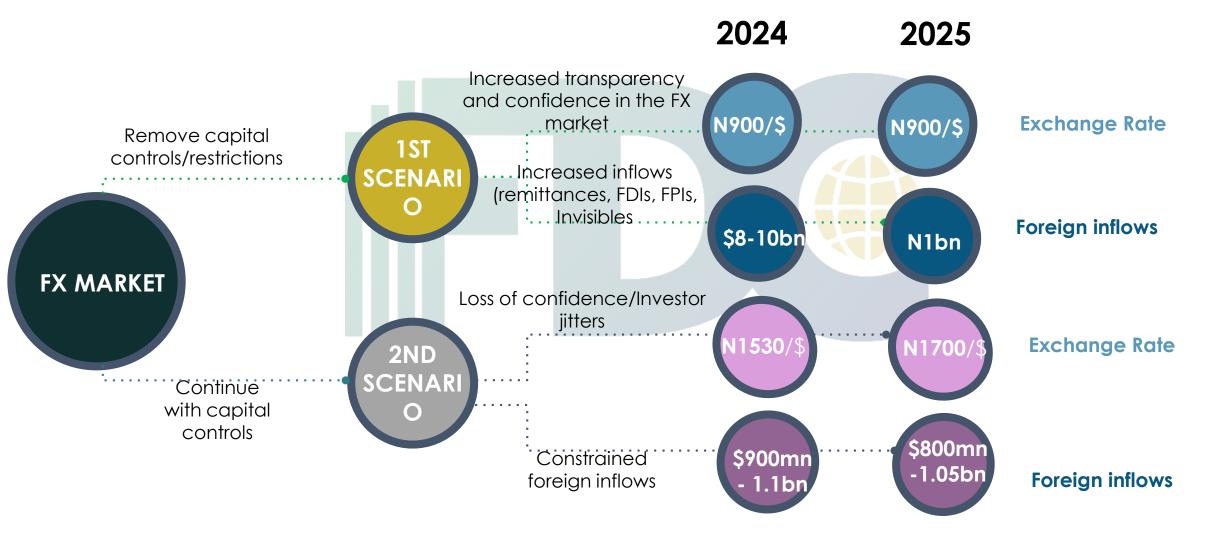


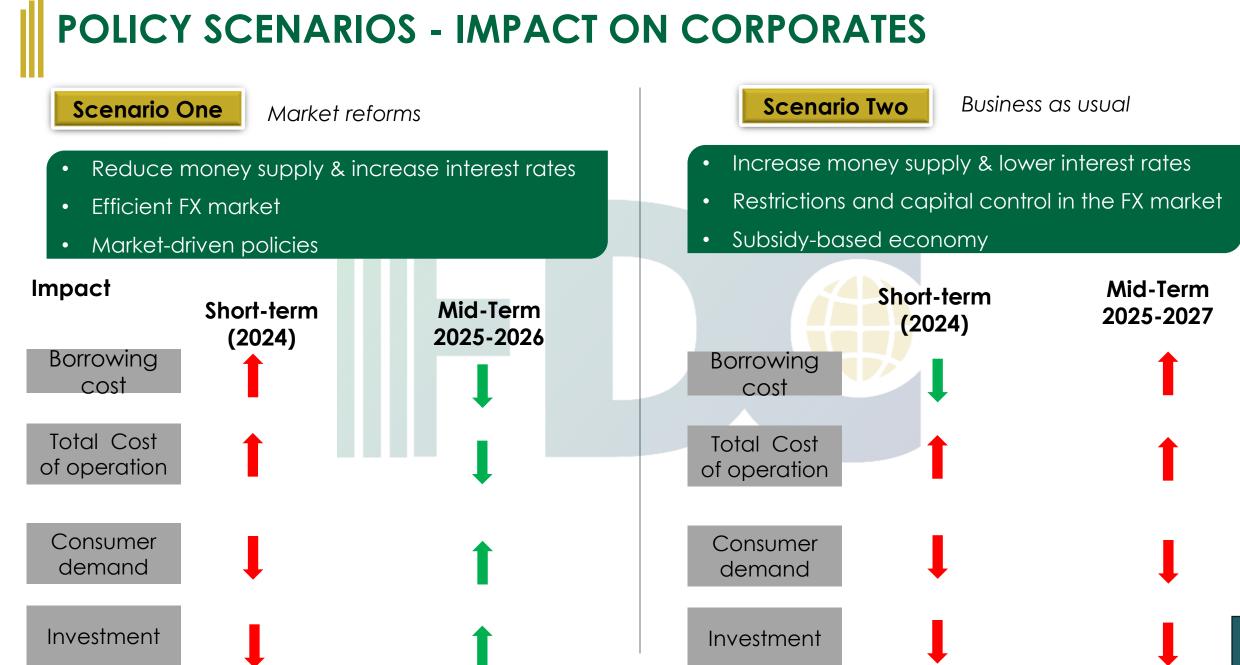
SCENARIO ANALYSIS - INTEREST RATE



FX MARKET – SANITIZING THE MARKETS

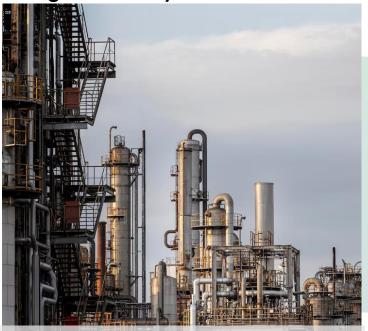
• Removal of capital control and increased transparency in the FX market will strengthen the naira







Dangote Refinery



- Sale of refined petroleum to commence in January 2024
- Will increase the supply of refined petroleum
- Increased energy security and sector productivity

Road & Airport Concessioning



 Increased government road & airport concessioning to bridge the infrastructure gap



2023 Electricity Act



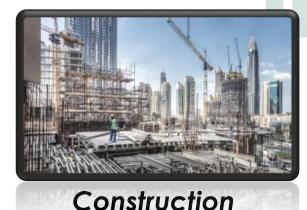
Increased investment in electricity due to the 2023 electricity act
Improved access to electricity



SECTORS THAT WILL THRIVE



Manufacturing & Trade



Why?

- Sale of Dangote refined petroleum products to boost growth in the
- manufacturing and trade sector
- Could drive productivity in other sectors due to improved energy security

- Government spending on infrastructure development will drive growth in the sector
- Increased private interest in infrastructure development through road & airport concessioning

SECTORS THAT WILL THRIVE



Why?

• Demand for telco services will remain strong

Primarily driven by a growing youth population and the indispensability

of the sector

- Growing technology
- Increased investment in Telco infrastructure



Financial services

- Increased competition in the sector to drive fintech innovation
- Sector to benefit from high-interest rate environment
- Consolidation within the Nigerian banking space is imminent due to the need to shore up capital

SECTORS THAT WILL THRIVE



Agriculture

Why?

- Storage facilities to reduce post-harvest losses and improve agricultural output
- Increase in the use of agricultural technology
- Backward integration and export promotion strategies
- Sector to benefit from growing financial technology

Concluding **Remarks**





Options

- Do Nothing
- Do the wrong thing
- Do the right thing in small doses (sequencing)
- Do the right things all at once

Possible Outcomes

- Tough business environment in H1 2024
 - Bank recapitalisation rules to be changed
 - Stock Market correction in H1
 - Slight movement towards a friendly business environment in H2 2024
- Investment inflows increase in H12025
- Currency stability in H2 2024
- Slight currency appreciation in H1 2025
- Inflation easing in H1 2025



